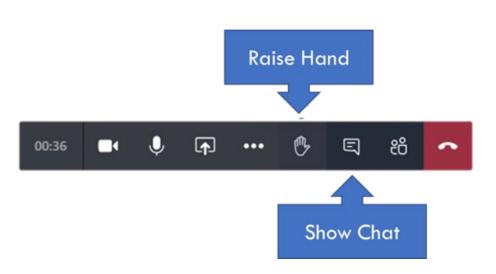


Meeting Etiquette

- Other than presenters, we request that webcams be switched off to save bandwidth for those with less stable broadband connections.
- Mics will be muted while the main presenter talks, but there will be regular dedicated breaks to allow for comments and questions.
- If you do have a question, type it using the chat feature and the presenter/moderator will be able to read your comment and respond accordingly.
- Alternatively, please use the raise hand feature to make it known to the moderator, who will then invite you to unmute your mic.
- Meeting will be recorded to assist the secretariat with minute taking only. Recording will not be shared.







Competition Law Statement



Commercial decisions must be taken independently by individual companies.

All participants must be aware that exchange of commercially sensitive information or intimation of intended commercial decisions, directly or indirectly, can result in competition law infringement.

Member conduct at meetings and teleconferences:

There must be no communication of the following information:

- ② Individual company or industry prices, including differentials, discounts, rebates, allowances, price levels or changes, mark-ups, terms of sale and credit terms.
- © Company plans as regards development, design, production, distribution or marketing of products/services, divestments, closures or expansion.
- Rates for production or transportation of products.
- Bids for contracts or procedures for responding to bid invitations.
- Matters relating to individual suppliers and customers/potential customers, progress on negotiations or content of negotiations.

If at any point during a meeting discussion appears to be breaching policy guidelines, the Chair or a participant should immediately raise their concern and close the discussion.

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Agenda

10:00 - Arrival

Welcome

Minutes and Matters Arising

Government Policy Update

- DESNZ/OZEV
- Transport Scotland

Infrastructure Programmes 2025/26

- Electric Freightway, Gridserve
- HyHaul Project

11:00 - Coffee Break (5 mins)

Map of Missing Policies

Deep dive into Infrastructure Provision

Future Role of Working Group

How the Working Group should evolve

Member's Roundtable

12:30 - End



VE Day Observe minute silence at 12.

Minutes and Matters Arising



September 2024 Actions	Response	Status
Incorporation of the Big Ideas into the Delivery Roadmap.	Published in December 2024. (Full Report)	Complete
Development of Zemo Work Programme for 2025/26	High level work programme. (2025 Work Programme) Detailed work programme to be developed from Map of Missing Policies.	On-going

5

Energy Infrastructure Working Group Roles



There are a number of vacant roles for the Energy Infrastructure Working Group.

The purpose of these roles is to represent the views of the Working Group on the Members Council. The Members Council meets quarterly, reviews cross cutting issues and oversees the Zemo work programme.

- Chair Vacant
- Representative 1 Shamala Evans-Gadgil, Coventry City Council
- Representative 2 Vacant
- Representative 3 Vacant

If you would like to know more about the roles and the commitment contact members@zemo.org.uk.

Zemo Partnership – Acting Managing Director



Zemo (LowCVP) has been working to decarbonise transport since 2003. We're changing to meet new challenges.

- Mission remains unchanged
- Evidence based, technology neutral
- Supporting Government in policy formation
- Working with members
- Evolving situation pivot to delivery
- Engaging senior decision makers
- Policy support Across UK and its regions
- Major project funding Making a difference
- Accreditation schemes supporting the market





Government Policy Update



The Transition to EVs in Scotland

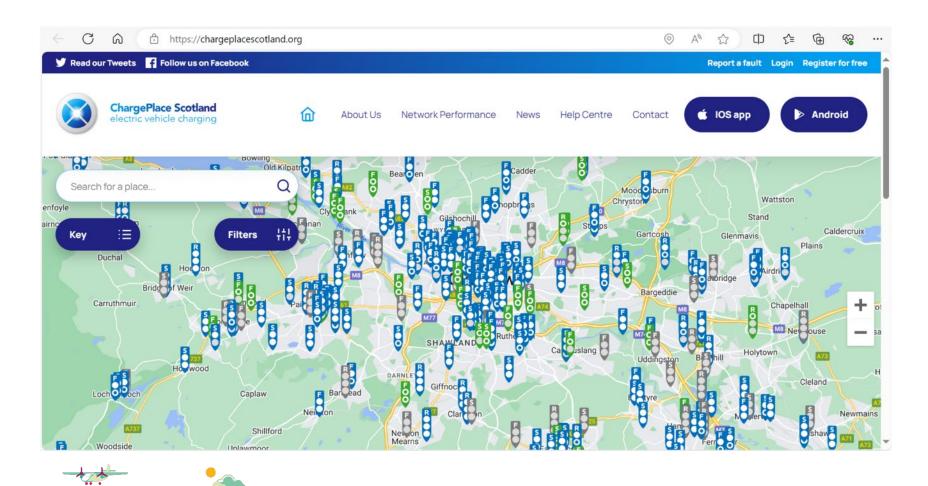
Zemo Infrastructure Working Group

8 May 2025



ChargePlace Scotland





To START session

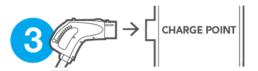


Begin the Charge Session either by presenting your CPS Access Card, using the App or by Calling 0141 648 0755...



Plug the connector from the Charge Point into your vehicle...

To END session



End the Charge Session in the same way you started. Please place the connector in its holder.

Evolving Driver Expectations



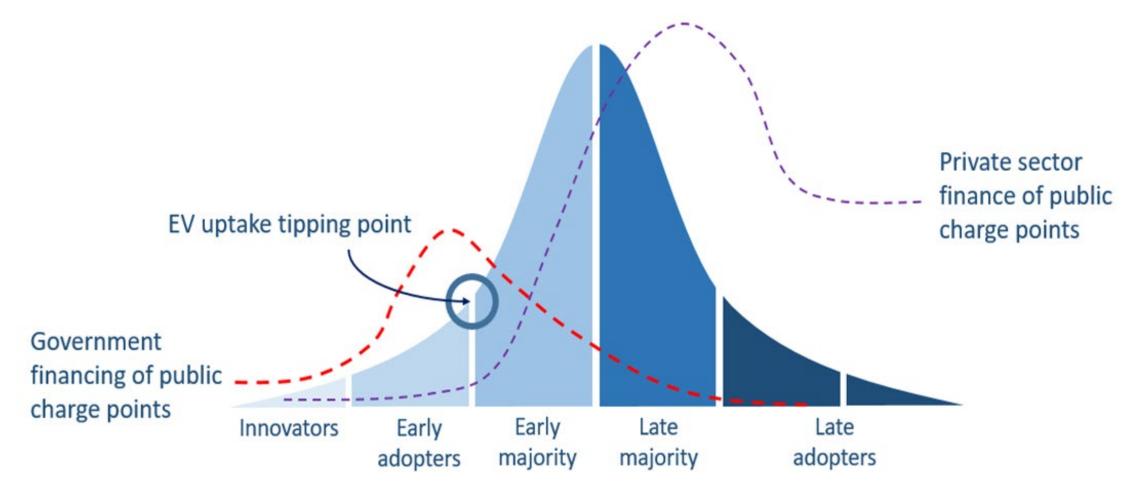






A Changing Market



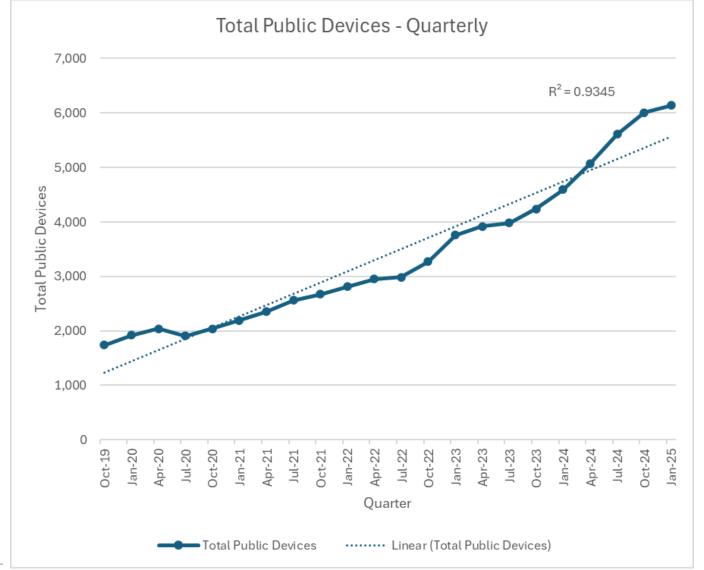


Growth in Public EV Charging

TRANSPORT SCOTLAND

33.7% Growth rate in 2024

6,704 at the end of March 2025



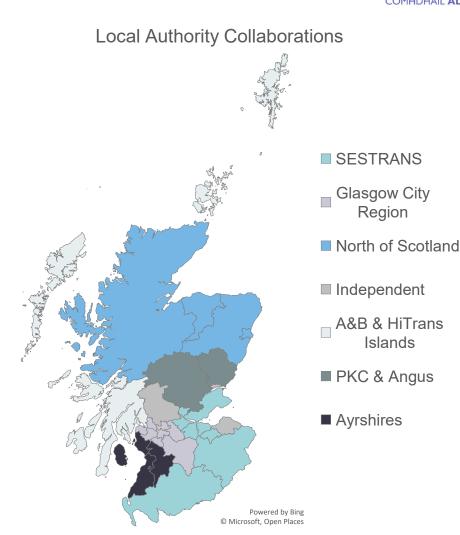


EV Infrastructure Fund



- £30 million supporting Local
 Authorities to partner with operators to expand public EV charging.
- Targeting public funding at areas less likely to see private investment
- Local Authorities partnering to aggregate demand.
- Standardised procurement documentation.





Vision for Public EV Charging





transport.gov.scot

A Network Fit For The Future: Vision for Scotland's Public Electric Vehicle Charging Network People have access to a well-designed & comprehensive public network of charge points.

The public electric vehicle network works for everyone regardless of age, health, income or other needs.

Scotland has attracted **private**sector investment to grow
the public electric charging
network, ensuring it meets
the needs of all people.

The public charging network is powered by clean, renewable energy & drivers benefit from advancements in energy storage, smart tariffs & network design.

People's first choice wherever possible is active & public transport with the location of electric vehicle charging points supporting those choices.



Draft Vision Implementation plan





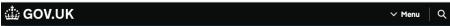
- Developed in consultation with stakeholders.
- Identifies 15 key actions to be taken forward by a wide range of stakeholders.
- Identifies a route map for the delivery of approximately 24,000 additional charge points by 2030.
- Consultation closed 14 March.



Policy Certainty - ZEV Mandate



- Vehicle Emissions Trading
 Schemes secondary legislation
 under Climate Change Act, laid in
 all 4-nations' parliaments to ensure
 consistency across the UK.
- Critical in providing certainty for the companies investing 10s of millions in public EV charging in Scotland.



Home > Government > Government efficiency, transparency and accountability > Government missions > Clean energy > Phasing out sales of new petrol and diesel cars from 2030 and supporting the ZEV transition



Consultation outcome

Phasing out sales of new petrol and diesel cars from 2030 and supporting the ZEV transition: summary of responses and joint government response

Ministerial foreword

Stakeholder engagement Who responded

Part 1: 2030 phase out of new ICE cars and CO2 requirements for vans – stakeholder views and government response

Part 2: Vehicle Emissions

Ministerial foreword

Last year, over 381,000 electric cars were sold in the UK – more than any country in Europe, and the third highest number of any country in the world. The British public is embracing the move to electric vehicles, benefitting from the cheaper running costs, cleaner air and quieter neighbourhoods that these vehicles bring.

Our domestic vehicle manufacturing industry – an industry that is critical to the UK economy – is embracing this change and rising to the challenge. Collectively, since the announcement of the ZEV Mandate, manufacturers have committed to investing over £20 billion in UK vehicle manufacturing: designing new vehicles, developing new



Future Focus





- UK Government Regulations.
- The accessibility of current public EV charging infrastructure – PAS 1899.
- Those parts of Scotland not currently benefiting from private sector investment.
- Cross-pavement charging.





HGV charging infrastructure



- Working with fleets and electricity networks to understand where en route HGV charging will be required
- 1% of Scottish-registered trucks reflected in first iteration
- Next iteration coming soon, covering 4% of trucks and reflecting semi-private charging currently being installed in c25 depots under ScotZEB and ZEHID
- Part of the HGV Decarbonisation
 Pathway for Scotland



The Transition to EVs in Scotland

Zemo Infrastructure Working Group

8 May 2025





Infrastructure Programmes

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HyHaul – M4 Corridor Decarbonisation

ZemoPartnership

Project Update

Thomas Lee

HyHaul



HyHAUL – Zemo Update

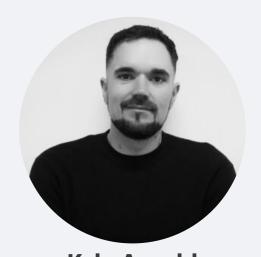
Thomas Lee

08/05/2025



Meet the Team





Kyle Arnold Managing Director



Thomas Lee Chief Engineer



Alex Spyropoulos Senior Project Manager



Iris De Guzman Head of Finance



Jon Perry Commercial Manager

Zero emission HGV and Infrastructure Demonstrator (ZEHID) programme

Delivered in partnership with the Department for Transport

Funded two-year installation and purchasing phase (in 2025/26)

Five year on the road demonstration (until 2031)

Main aims:

- Support commitment to end the sale of new, non-zero emission HGVs by 2035/2040
- Understand the costs and merits of various zero emission HGV technologies, based on large real-world operations (collect data and analyse)

Focus on the heaviest vehicles and the longest routes, will include a range of duty cycles and operators







The HyHAUL Objective



Delivered in partnershipA DfT/ InnovateUK Funded Consortium Project via the ZEHID programme

£31.7M Total DfT grant funding to achieve:

DEMONSTRATE FUEL CELL HGV CAPABILITY

KICK-START INFRASTRUCTURE DEVELOPMENT

FUEL SUPPLY AND AVAILABILITY FOR HGVS

By the end of the Project Delivery Period (March 2026):

Deployment of up to **30 FCETs,** majority being >40t artic tractors

Construction of up to **3 fixed refuelling stations**

Security of supply from multiple hydrogen production projects



HyHAUL is delivered by experienced industry players





H₂ Supply

Protium and **Marubeni** will provide hydrogen according to the UK low-carbon hydrogen standard. Hydrogen will be sourced from various production projects, some of which already in operation.







H₂ Distribution

Reynolds Logistics will be transporting the hydrogen from the production sites to the refuelling stations. They have vast experience in the transport of industrial gases.





H₂ Refuelling

The hydrogen refueling stations will be operated by **HyHAUL Mobility Limited** (HML), comprised of an experienced team who have built, owned, and operated these stations in the past. HML is a 50/50 JV between Marubeni and Protium, securing supply for the duration of the project.



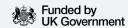


FCETs

Fuel cell-electric trucks are available from a wide range of OEMs, including **Scania**, **Quantron**, **Viritech and Electra**. Vehicles are offered via lease predominantly through HyHAUL's leasing party, **Novuna**.







Why Focus Heavy Goods Vehicles?



Dipropionate Emissions



HGV's make up 6% of the UK transport miles, however, account for 21% of emissions (1)

Operational Demand



Double Shifted vehicles and Heavy Loads

Depo logistics



Many Depo's don't have the power avaiblity to install the amount of chargers required.

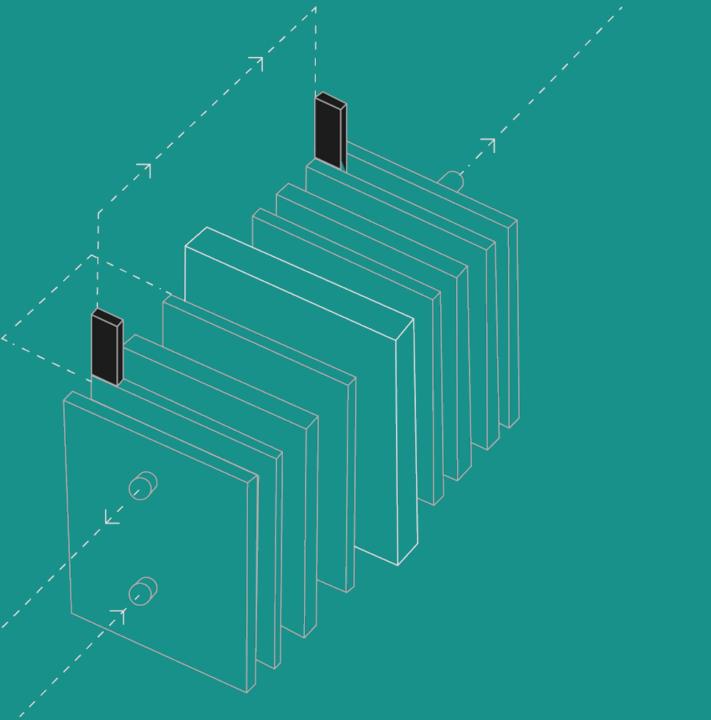


Known Hydrogen offtake

Commercial vehicles have predictable routes which allows for planned offtake agreements.







The Network



Ambition | Beyond 2026, HyHAUL is destined to expand with interested hauliers and partners, towards the M5 and M6 in the first instance



M6 Natural transport network extension



>20,000 HGVs per day



Integrating **North of UK**, starting from Birmingham



Teesside

London

Legend

UK motorway
network

M4 corridor

M6

Birmingham

Southampton

Swansea

> 2,000 HGVs

per day on A174 around Middlesbrough



High demand industrial hub

Hydrogen hub linked via A1 (M)

Birmingham

High demand logistics hub

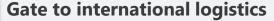


> 23,000 HGVs per day on Gravelly Hill Interchange



Access to "golden logistics triangle"







3rd largest port in the UK, largest hub for non-EU exports



Handling >1.5
million TEU¹ per
year in port

Natural transport network extension



> **13,000 HGVs** per day



Linking Birmingham and Bristol with **Southeast** of UK

EU / International



3.9 million goods vehicles



Long-term scale

>40t representing over **22% of tonne-**

kilometres in 2021 in EU



EU / International

What does a Site Look like for HGV's







What to expect in a hydrogen refuelling station

1. Hydrogen source

From tube trailer/on-site production at up to 380bar

2. Compression

Compression to medium (e.g. 500bar) or high (e.g. 900bar) pressure

3. Storage

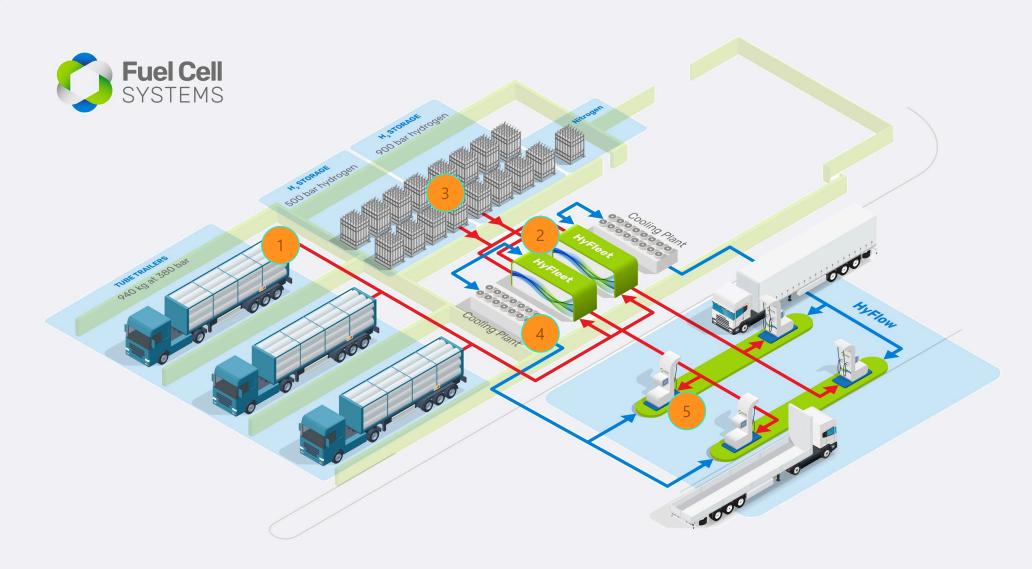
Buffer storage at medium or high pressure

4. Chilling

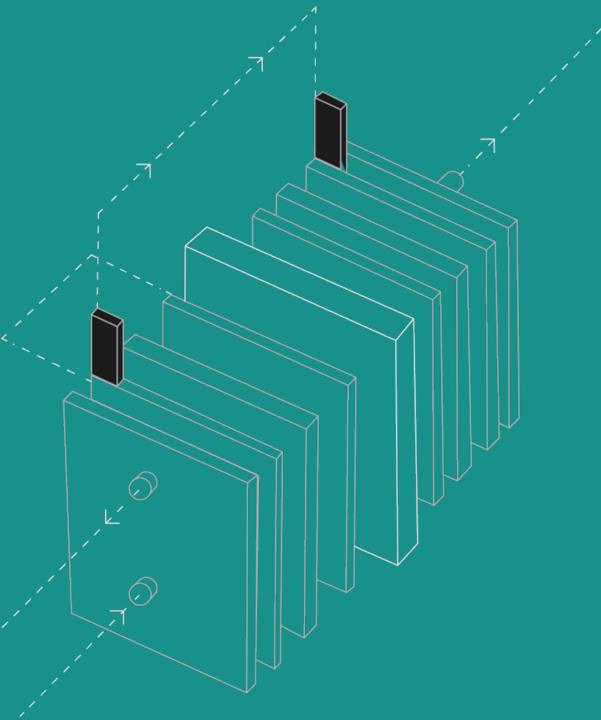
Chilling capability for sub 20min 700 bar fills

5. Dispensing

Dispense hydrogen at 350bar or 700bar







Fuel Cell Electric Trucks (FCET)



FCET have a range of capabilities that position as a strong Zero-**Emission Vehicle option**



FCET capability

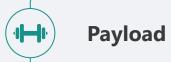


Range

- Ranges of over to 850 km
- Refuelling times of 10-20 mins



- FCETs benefit from high utilization
- Short refuelling windows also provide flexibility for irregular and non-planned duty cycles



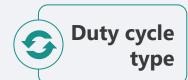
- Small payload penalty due to hydrogen tank, fuel cell, and small battery
- Lower payload penalty than BETs due to smaller battery



Proximity to refuelling stations on HyHAUL network is crucial



- Resistant to cold weather
- Contrast to BETs that experience reduced range and efficiency in cold environments



Back-to-base operations or on-theroad refuelling requirements contribute to different requirements





- Ability to supply external power take-off requirements in some vehicle models
- Reduced impact on range due to large energy storage, contrast to BETs



Terrain

Gradients and road surface conditions impact power requirements and system resilience, respectively.

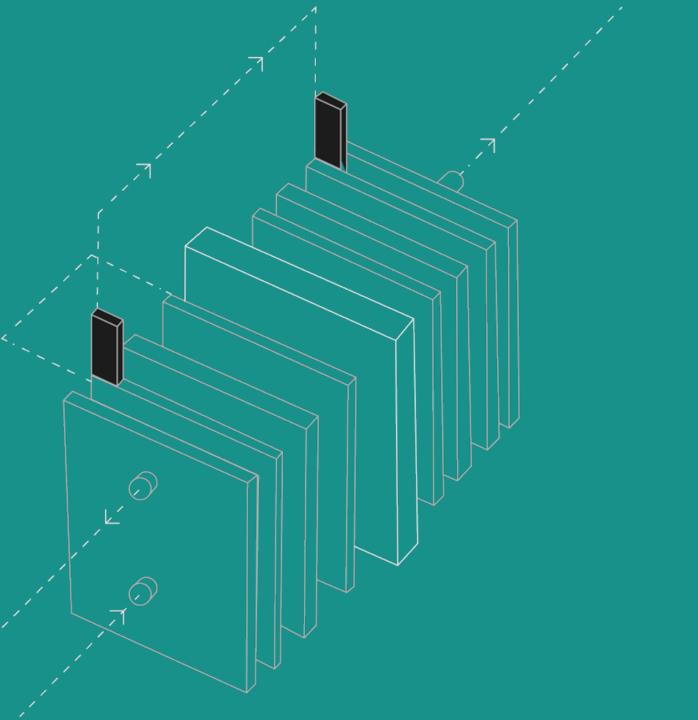


Fuel Cell Electric Trucks – example specification

Parameter	Details
Base (donor) chassis	MAN TGS/X
Sleeper cab?	Yes
Tractor weight	<10,000
GCW	42,000 kg
Fuel cells	2 x 120kW, Ballard
Batteries	124 kWh
Power Output (Cont/Max)	420/550 kW
Hydrogen storage	54kg (@ 700 bar)
Range (700 bar)	435 miles
Range (350 bar)	275 miles
Refuel time	< 20 minutes
On-board charging	22 kW AC electric.
Options	DC Charging Additional on-board storage. Additional H2 storage to client range.







Expected



Expected Outputs





- ✓ Validate HGV performance on real routes
- ✓ Monitor uptime of vehicles
- ✓ Collect operational, maintenance & reliability data
- ✓ Maintain a 98% or better uptime of HRS infrastructure



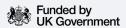
Commercial

- ✓ Compare hydrogen vs diesel TCO
- ✓ Test driver & fleet acceptance
- ✓ Refine leasing/service



Strategic

- ✓ Prove hydrogen viability in logistics
- ✓ Build case for H₂ infrastructure
- ✓ Influence policy & funding strategy
- ✓ Position HyHaul as UK zeroemission leader







Ready to Decarbonise Your Fleet?

Interested in joining our trial?
Want to explore hydrogen commercial vehicles?
Get in Touch – We'd Love to work with you

Email: Tom Lee@Hyhaul.co.uk

Phone: 07777115879

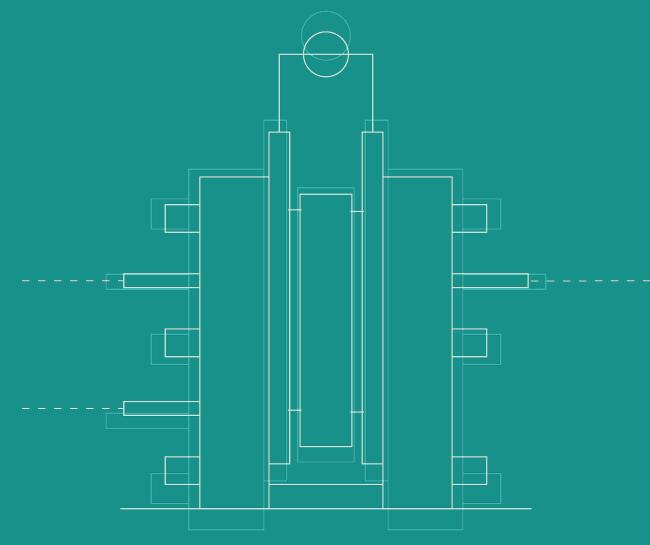




HyHAUL

Thank you for attending

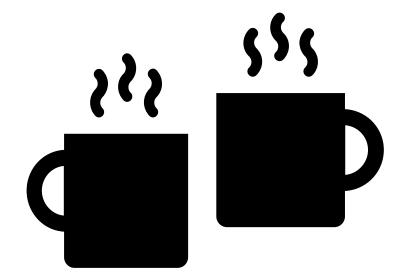
For questions please contact: kyle_arnold@hyhaul.co.uk Tom_Lee@hyhaul.co.uk







Coffee Break

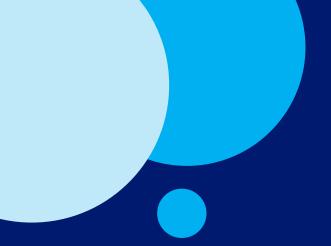


Zemo Work Programme – Priority Issues



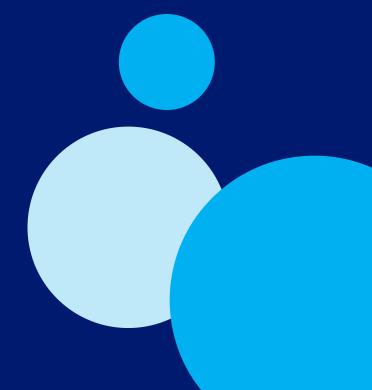
The Delivery Roadmap highlighted a number of priority areas for Zemo's work programme.

- A Map of Missing Policies closing the gaps in UK net zero transport policy
- Strengthening the economic case for net zero transport –
 highlighting the sector as a driver of jobs and prosperity
- Taking people with us building consumer and public support for net zero transport
- Toolkit for Transition providing guidance for local authorities





Map of Missing Policies Energy Infrastructure Working Group 8 May 2025



Introduction



The 'Map of Missing Policies' consultation paper was launched at the Council for Net Zero Transport Quarterly Briefing on 6 March 2025. This consultation provides the basis of a member and stakeholder outreach programme in the spring.

A policy paper will be published at the Council for Net Zero Transport Quarterly Briefing on 5 June 2025.

Today's meeting gives members a further opportunity to input on the consultation paper as it relates to energy infrastructure. We will ask:

- What are our preferred policy solutions?
- What are our priorities?



Charging / refuelling infrastructure

Market Barrier	Current Policy	Questions
Cost, complexity of upgrading bus, coach, HGV depots.	Zero Emission HGV and Infrastructure programme. Zero emission HGV and coach infrastructure strategy promised for 2024.	 How can the Government: improve the processes for installing charging and refuelling infrastructure? help to reduce the cost of upgrades?
Need for rapid chargers at en route locations (HGVs, coaches).		How should a national network of public HGV and coach recharging sites be created and financed?
Limited space for infrastructure at depots / garages. Planning rules.	National Planning Policy Framework (updated). Commitment to further planning reform; promise to consult on national policy related to decision making in spring 2025.	What further planning reforms are needed?
Shortage of public charging points for EVs Different user needs.	Target for 300,000 public chargepoints by 2030 (on track).	How should the Government ensure that public chargepoints are available where they are required and relevant to different user needs in all parts of the UK?



Grid connections and network upgrades

Market Barrier	Current Policy	Questions
Cost, coordination, lead times for securing grid connections. DNO customer service.	Ofgem/DESNZ Connections Action Plan. Ofgem has started to allow network ahead of connection requests.	How can grid connection and upgrade processes be improved and costs reduced?
Lengthy, costly planning procedures	National Planning Policy Framework (updated).	What further planning reforms are needed to speed up grid connections and network upgrades?



Further comments

If you have any further specific suggestions, please contact:
Neil.Stockley@Zemo.org.uk



Future Role of Working Group

How the Energy Infrastructure Working Group should evolve?

Zemo Partnership © Copyright 2025

Future Role of Working Group



Zemo sees the working group as the primary point of member engagement.

We're looking for feedback from members on how the Zemo working groups evolve.

- Public / Private Infrastructure
- Light Duty / Heavy Duty Vehicles
- New / Used Vehicle Markets
- Supply / Demand side
- Energy Distribution
- Economic case
- Technical issues
- Policy Regulatory / Fiscal

- UK / UK Nations / City Regions
- Market monitoring
- Topical presentations
- Professional development
- Best practice
- Networking
- Online / face to face

We will be surveying members views



Member's Roundtable

Events, Public Announcements, News Items

50

Upcoming Working Groups & Events



Join us!

- © Commercial Vehicle Working Group 15th May
- **⋾** Fuels Working Group − 22nd May
- Passenger Car working Group 29th May
- Quarterly Briefing (Chair: Lord Deben) 5th June
- Parliamentary Roundtable 11th June
- © Site Visit: Go-Ahead & Zenobe at Oxford 27th June
- Offers to present / host site visits welcome



Thank you

Any questions? Please get in touch

Lois Loxley

Communications Executive

E: Lois.Loxley@zemo.org.uk

T: 020 7304 6086

Interested in joining the Partnership?

Samira Ali

Company & Membership Administrator

E: Samira.Ali@zemo.org.uk

T: 020 3832 6074